







U.S. Army 2005 MWR Leisure Needs Rusvey

Fort Buchanan Puerto Rico



BRIEFING OUTLINE

Fort Buchanan

LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

NEXT STEPS

PROJECT OVERVIEW

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Monitoring Analyzing and **Analyzing** Developing Formulating **Formulating** forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies. Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, community and on guidance and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

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METHODOLOGY

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PROJECT SCOPE

- 92 sites were surveyed in 2005
 - Northeast (21 sites) Europe (20 sites)
 - Northwest (10 sites) Korea (9 sites)
 - Southeast (13 sites) Pacific (5 sites)
 - Southwest(14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
 - Active Duty Soldiers
 - Spouses of Active Duty Soldiers (CONUS only)
 - DA Civilians
 - Retirees (CONUS only)
- 3,099 surveys were distributed at Fort Buchanan

SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

METHODOLOGY

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SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents

METHODOLOGY

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SURVEY SAMPLE

- Four population segments
 - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey <u>Population</u>	Surveys <u>Distributed</u>	Surveys <u>Returned</u>	Response <u>Rate</u> *	Confidence Interval **
Army:	·				
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
Ft. Buchanan:					
Active Duty	2,771	978	119	12.17 %	±8.79%
Spouses of Active Duty	736	528	47	8.90 %	±13.83%
Civilian Employees	2,355	522	271	51.92 %	±5.60%
Retirees	3,611	1,071	279	26.05 %	±5.64%
Total	9,473	3,099	716	23.10 %	±3.52%

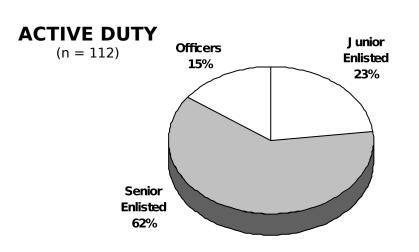
^{*} Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

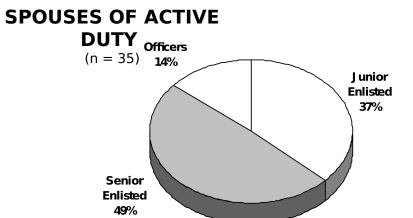
^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be $\pm 5\%$. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

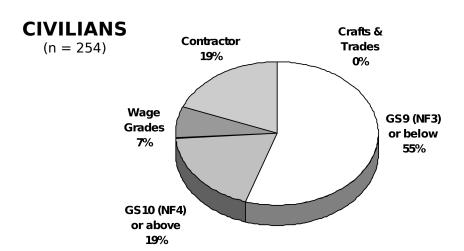
PATRON SAMPLE*

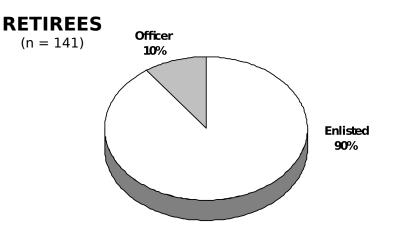
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RESPONDENT POPULATION SEGMENTS









^{*}The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

PRODUCTS

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PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA and Army level roll-up reports and briefings

PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Headquarters, and U.S. Army Community and Family Support Center

MWR PROGRAMS & FACILITIES: USAGE AT FORT BUCHANAN

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MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium	58%
Bowling Food & Beverage	57%
Library	48%
Bowling Center	45%
Golf Course Food & Beverage	41%

LEAST FREQUENTLY USED FACILITIES

BOSS	7%
School Age Services	10%
Golf Course Pro Shop	11%
Child Development Center	11%
Golf Course	13%

MWR PROGRAMS & FACILITIES: SATISFACTION AT FORT BUCHANAN*

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FACILITIES WITH HIGHEST SATISFACTION RATINGS*

Army Lodging	4.39
Library	4.39
Automotive Skills	4.31
Fitness Center/Gymnasium	4.27
Bowling Food & Beverage	4.27

FACILITIES WITH LOWEST SATISFACTION RATINGS*

BOSS	3.77
School Age Services	3.87
Athletic Fields	3.89
Bowling Pro Shop	3.93
Golf Course Pro Shop	3.95

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

MWR PROGRAMS & FACILITIES: QUALITY AT FORT BUCHANAN*

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FACILITIES WITH HIGHEST QUALITY RATINGS*

Army Lodging	4.35
Bowling Food & Beverage	4.08
Library	4.05
Child Development Center	3.98
Fitness Center/Gymnasium	3.96

FACILITIES WITH LOWEST QUALITY RATINGS*

Athletic Fields 3.62
Multipurpose Sports/Tennis Courts3.69
Golf Course 3.79
Post Picnic Area 3.80
Golf Course Pro Shop 3.82

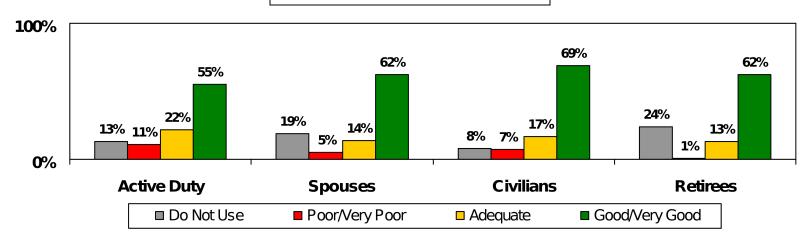
of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Good and 1 = Very Poor. These ratings are an average

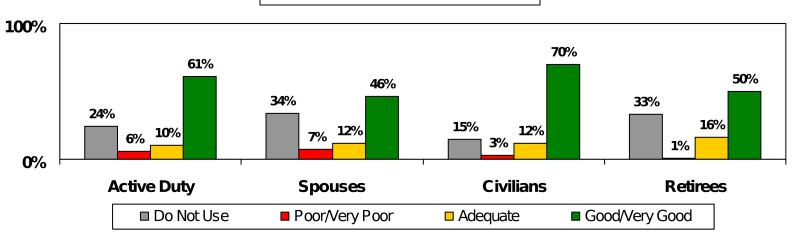
MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

Fort Buchanan





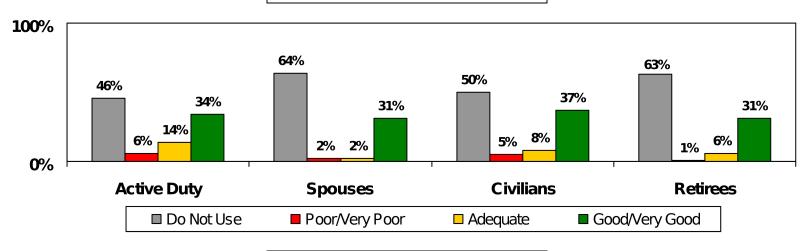
Quality of Off-Post Services



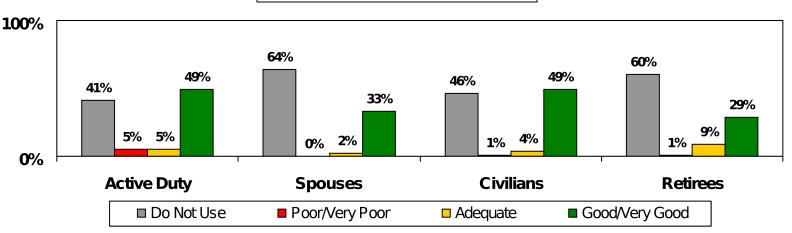
MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY

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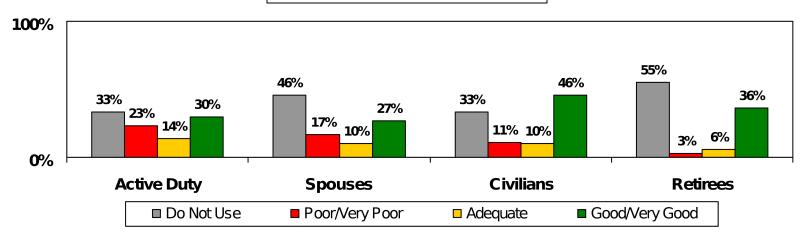
Quality of Off-Post Services



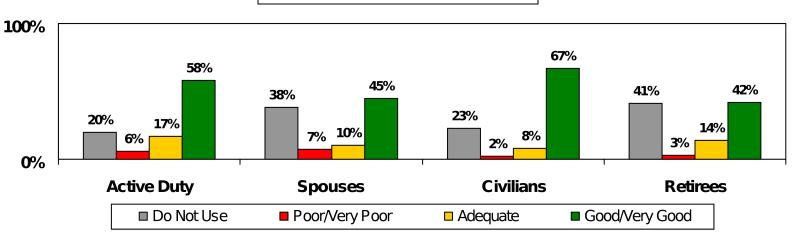
MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

Fort Buchanan

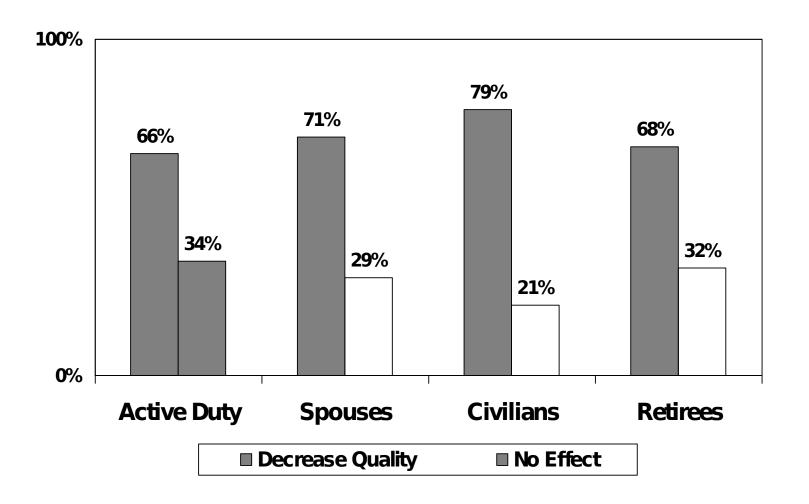




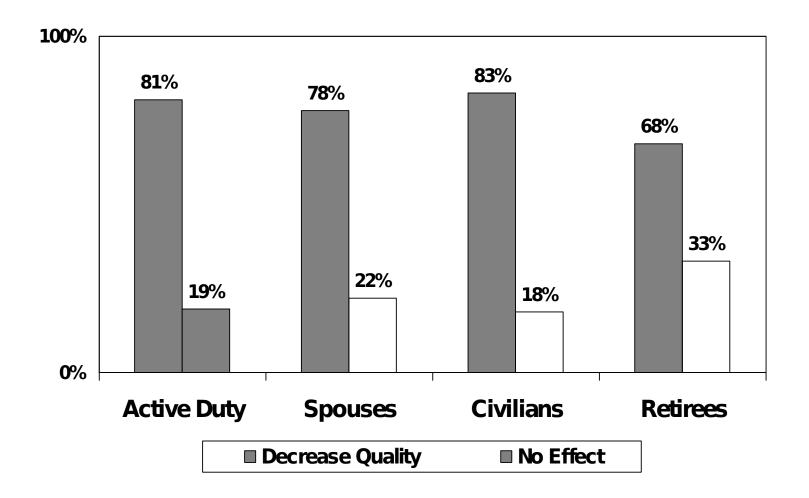
Quality of Off-Post Services



CLUB PROGRAM ELIMINATION EFFECT ON ARMY



MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



MWR PROGRAMS & SERVICES: MOST AND LEAST IMPORTANT ACTIVITIES/PROGRAMS

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Top 7 Activities/Programs

Fitness Center/Gymnasium	80%
Army Lodging	75%
Library	61%
Child Development Center	50%
Swimming Pool	47%
School Age Services	44%
Youth Center	42%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

RV Park	68%
Car Wash	60%
Arts & Crafts Center	52%
Golf Course Pro Shop	51%
Cabins & Campgrounds	50%
Marina	47%
Bowling Pro Shop	44%

Bottom 7 Activities/Programs

MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	15%	12%	16%	14%	15%
E-mail	36%	17%	63 %	20%	37%
Friends and neighbors	32%	41%	20%	34%	30%
Family Readiness Groups (FRGs)	7%	15%	3%	8%	7%
Bulletin boards on post	43%	37%	49%	47 %	45%
Post newspaper	34%	32%	38%	44%	38%
MWR publications	38%	44%	59 %	32%	43%
Radio	4%	2%	2%	8%	5%
Television	5%	10%	5%	10%	7%
My child(ren) let(s) me know	5%	20%	4%	4%	5%
Other unit members or co-workers	27%	24%	27%	15%	23%
Unit or post commander or supervisor	20%	10%	13%	6%	13%
Marquees/billboards	15%	12%	29%	10%	18%
Flyers	36%	41%	55%	37 %	42%
Other	9%	12%	4%	11%	8%
I never hear anything	12%	17%	1%	17%	11%

^{*}The top 3 sources of MWR information are shaded for each patron group and the total population.

MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	78%	100%
Better Opportunities for Single Soldiers	61%	N/A
Army Community Service	66%	74%
MWR Programs and Services	81%	90%

^{*} Positive = moderate, great or very great extent

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	49%	84%	16%
Outreach programs	35%	61%	39%
Family Readiness Groups	59%	78%	22%
Relocation Readiness Program	62%	83%	17%
Family Advocacy Program	58%	74%	26%
Crisis intervention	43%	58%	42%
Money management classes, budgeting assistance	51%	72%	28%
Financial counseling, including tax assistance	58%	68%	32%
Consumer information	36%	71%	29%
Employment Readiness Program	45%	63%	37%
Foster child care	29%	60%	40%
Exceptional Family Member Program	54%	69%	31%
Army Family Team Building	45%	71%	29%
Army Family Action Plan	39%	71%	29%

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	55%	79%	21%
Outreach programs	34%	75%	25%
Family Readiness Groups	55%	50%	50%
Relocation Readiness Program	59%	71%	29%
Family Advocacy Program	61%	71%	29%
Crisis intervention	32%	60%	40%
Money management classes, budgeting assistance	61%	73%	27%
Financial counseling, including tax assistance	57%	70%	30%
Consumer information	32%	67%	33%
Employment Readiness Program	45%	67%	33%
Foster child care	27%	50%	50%
Exceptional Family Member Program	50%	67%	33%
Army Family Team Building	48%	57%	43%
Army Family Action Plan	41%	78%	22%

^{*} Percentage of Spouses of Active Duty Member users

POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	68%	71%
Personal job performance/readiness	66%	53%
Unit cohesion and teamwork	67%	61%
Unit readiness	70%	63%
Relationship with my spouse	63%	70%
Relationship with my children	66%	79%
My family's adjustment to Army life	62%	69%
Family preparedness for deployments	64%	61%
Ability to manage my finances	67%	65%
Feeling that I am part of the military community	67%	65%

^{*} Positive = moderate, great or very great extent

POSITIVE IMPACTS ON ACTIVE DUTY AND SPOUSES

POSITIVE* CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	80%	94%
Helps minimize lost duty/work time due to lack of child care/youth services	83%	94%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	79%	88%
Allows me to work outside my home	72%	93%
Allows me to work at home	77%	75%
Offers me an employment opportunity within the CYS program	67%	78%
Allows me/my spouse to better concentrate on my/our job(s)	80%	64%
Provides positive growth and development opportunities for my children	80%	94%

^{*} Positive = moderate, great or very great extent

(BOSS):

POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	59%
Personal job performance/readiness	63%
Unit cohesion and teamwork	63%
Unit readiness	61%
Ability to manage my finances	64%
Feeling that I am part of the military community	66%
Relationship with my children (single parents)	74%
My family's adjustment to Army life (single parents)	62%
Family preparedness for deployments (single parents)	61%

^{*} Positive = moderate, great or very great extent

PREFERENCES OVERALL AND BY PATRON

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Top 10 Leisure Activities for All Respondents

Watching TV, videotapes, and DVD	s58%
Going to movie theaters	48%
Special family events	47%
Entertaining guests at home	44%
Dancing	44%
Happy hour/social hour	40%
Internet access (library)	39%
Going to beaches/lakes	38%
Night clubs/lounges	38%
Walking	38%

Top 5 for Active Duty

Watching TV, videotapes, and D	VDs67%
Going to movie theaters	54%
Internet access (library)	52%
Night clubs/lounges	50%
Happy hour/social hour	49%

Top 5 for Spouses of Active Duty

Watching TV, videotapes, and DV	/Ds75%
Going to movie theaters	61%
Walking	60%
Entertaining guests at home	52%
Special family events	50%

Top 5 for Civilians

Watching TV, videotapes, and DVD	s51%
Special family events	50%
Going to movie theaters	44%
Entertaining guests at home	43%
Multi-media (videos, DVDs, CD)	42%

Top 5 for Retirees

Watching TV, videotapes, and [DVDs49%
Dancing	43%
Special family events	41%
Walking	41%
Going to movie theaters	38%

LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports	
Basketball	18%
Softball	15%
Volleyball	10%
Self-directed sports tournaments	8%
Touch/flag football	6%

Outdoor Recreation	
Going to beaches/lakes	38%
Bicycle riding/mountain biking	18%
Picnicking	16%
Fishing	12%
Camping/hiking/backpacking	10%

Social	
Special family events	47%
Entertaining guests at home	44%
Dancing	44%
Happy hour/social hour	40%
Night clubs/lounges	38%

Sports and Fitness	
Walking	38%
Cardiovascular equipment	30%
Running/jogging	25%
Weight/strength training	24%
Bowling	22%

Entertainment	
Watching TV, videotapes, and D	VDs58%
Going to movie theaters	48%
Festivals/events	34%
Live entertainment	32%
Attending sports events	26%

Special Interests	
Internet access/applications (home	37%
Automotive maintenance & repair	32%
Gardening	22%
Automotive detailing/washing	21%
Computer games	18%

LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCES ON POST*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Internet access (library)	39%	N/A	39%
Multi-media (videos, DVDs, CDs)	36%	N/A	36%
Reading	33%	N/A	33%
Study/self development	30%	N/A	30%
Reference/research services	28%	N/A	28%
Cardiovascular equipment	22%	8%	30%
Walking	18%	20%	38%

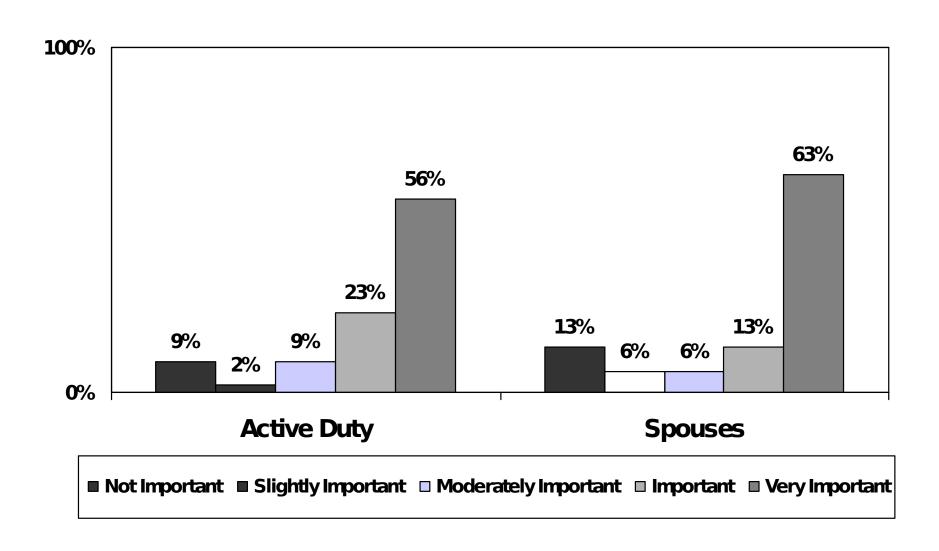
^{*}Top 7 leisure activity preferences ranked by on-post participation.

LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	7%	2%	28%	37%
Automotive maintenance & repair	17%	8%	8%	32%
Gardening	1%	1%	20%	22%
Automotive detailing/washing	3%	5%	14%	21%
Computer games	2%	3%	13%	18%
Digital photography	1%	5%	10%	15%
Trips/touring	1%	14%	0%	15%

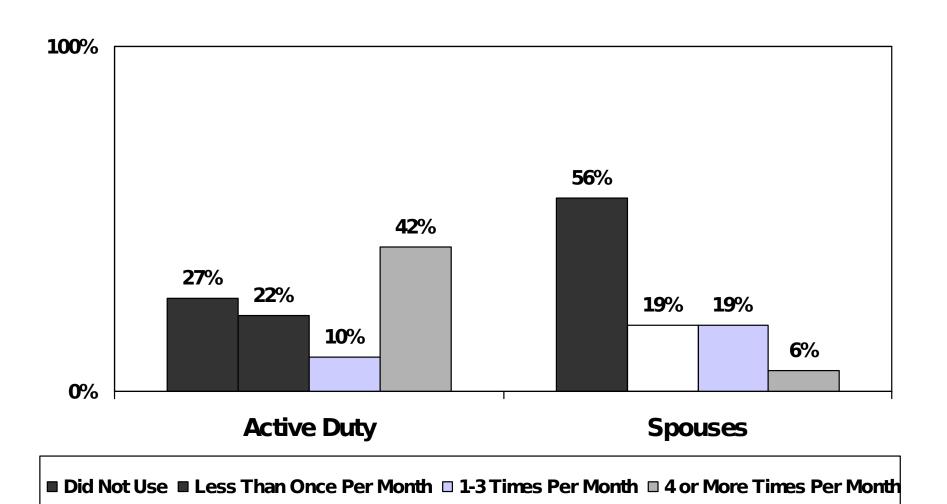
^{*}Top 7 special interest activity preferences ranked by overall participation.

DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT

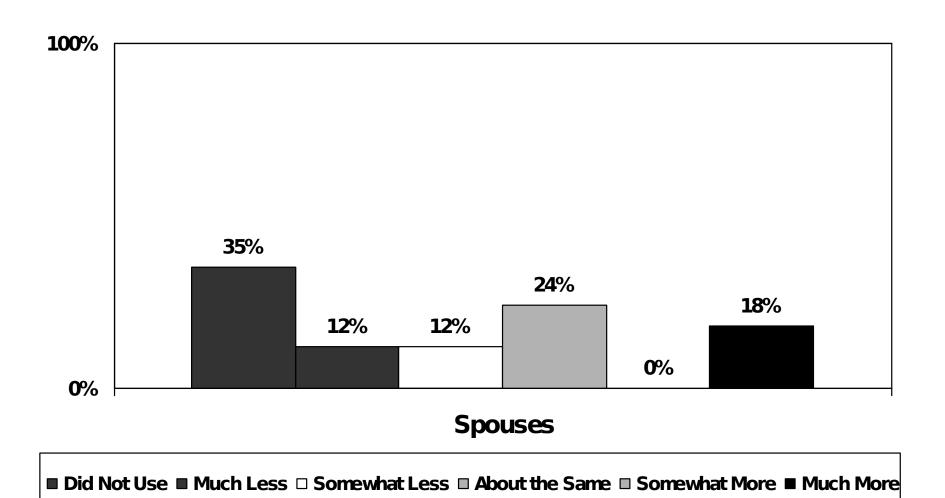


DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME

INSTALLATION



DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY
Definitely will not make military a career	15%
Probably will not make military a career	7%
Undecided	17%
Probably will make military a career	16%
Definitely will make military a career	46%

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY
No	12%
Not Sure	14%
Yes	74%

NEXT STEPS

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INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)